

Message for Mulderig, John

*FILE RPM*

**From:** Mulderig, John  
**Date:** Mon, Sep 25, 1995 9:48 AM  
**Subject:** RE: PM Products Inc. - PMUSA R&D  
**To:** Schardt, Jim  
**Cc:** Lynch, Bill

Thanks, Jim.

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**From:** Schardt, Jim on Mon, Sep 25, 1995 7:33 AM  
**Subject:** RE: PM Products Inc. - PMUSA R&D  
**To:** Mulderig, John  
**Cc:** DeBardeleben, Marian

There is a fairly detailed contractual agreement between PMI and PM Inc regarding this relationship. The contract is quite long. I'll see if anyone in NY has a copy. If not, I'll pouch a copy to you.

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**From:** Mulderig, John on Sat, Sep 23, 1995 7:54 AM  
**Subject:** PM Products Inc. - PMUSA R&D  
**To:** Marian DeBardeleben  
**Cc:** Lynch, Bill; Schardt, Jim

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Marian

Is there any documentation relating to any relationship between PM Products Inc. and PMUSA R&D? If so, could you please send the materials to Bill Lynch for his and my review.

Also, are the persons working on the PM Products Inc. projects all employees of PMUSA?

Once we get this information, we will be back to you with a response. It may be necessary to confer with Lee Pollak or someone in PMI to get their insights. We can decide that once we get the additional information.

Are there any similar arrangements with any other subsidiary of PMI or any of its subsidiaries? If so, we should probably address those from a records management standpoint at the same time.

Thanks. John

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**From:** Marian DeBardeleben on Wed, Sep 20, 1995 6:17 PM  
**Subject:** PMI vs. PMUSA  
**To:** Mulderig, John  
**Cc:** DeBardeleben Marian; Harris Charity

I have spent the afternoon with our Product Development folks, looking at the records they generate and advising them on how to handle them. We have at R&D a "QZ93" cost center that is paid by PM International. However, they have R&D managers and are in all other ways considered a part of R&D. Their documents, specifications, analyses, etc. are put out under the letterhead "Philip Morris Products Inc." All of their work refers to brands and processes developed/sold/used in foreign countries. There is a similar cost center in our analytical testing area that "works" solely on product for foreign use. The results of their work is reported up through R&D management.

Are they to follow the R&D records management system, with our codes, disposal suspension categories, and the like? I have advised them as if they are fully a part of R&D but promised to check this out with you.

-Marian.

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